County of Dare

2021 MANAGER'S RECOMMENDED BUDGET

2021 Manager's Budget

- All funds \$159,384,999
- General Fund
 - \$107,076,589

2021 Manager's Budget - Goals

- Long Term Capital Planning
 - Capital Investment Fund (CIF)
- Economic Development
 - Beach nourishment
 - Affordable & workforce housing
- Education
 - Dare County Schools funding formula
 - College of the Albemarle

2021 Manager's Budget - Goals

- Human Resources
 - Salary Study recommendations
- Maintain service levels
- Use revenue neutral property tax rate
- Unassigned General fund balance of 21% of revenues

2021 Manager's Budget

- No property tax rate increase
 - Revenue neutral tax rate of 40.05 cents
 - 14.8% rate decrease
- Capital Investment Fund
- Effects of COVID19
- Total decreased 5.59%
- General Fund decreased 1.53%

	Manager's 2021	
General	\$107,076,589	
Capital Investment	\$16,673,239	
General – Other	\$320,000	
Special Revenue	\$21,284,683	
Water	\$14,030,388	
Total	\$159,384,999	

2021 General Fund Budget

• Requested deficit \$4,986,343

- Requests of \$3,032,125
- Revenue reduction of \$1,954,218

2021 General Fund Budget

- Reductions
 - Departments reduced requests by \$3,437,438
 - Manager reduced additional \$212,465
 - Manager's reduces transfer to Capital Investment Fund by \$1,947,295

2021 General Fund Budget

Increases

- \$257,756 for a projected 5% increase for the Health Plan.
- \$208,152 for the Sheriff's Department to correctly classify sworn law enforcement officers per FLSA to a 171 hours per 28 day pay period.
- \$36,000 in Elections for voting equipment rental and replacement of laptops.
- \$55,000 in Information Technology for security services and technology support items.
- \$66,100 in Courts for a security system update and improvements at the Courthouse.

- Before COVID19:
- CY property tax collection rate at 99.5%
- Local sales tax (A39) through January up 5.55%
- Statewide sales tax (A40) through January up 7.87%
- Occupancy tax through February up 2.78%
- Register of Deeds through March up 14.32%
- Land Transfer tax through March up 13.75%

2020 Budget Growth %		2020 Estimated Actual %	2020 vs. Budget \$	
Sales tax A39	2.7%	<6.4%>	<\$976,080>	
Sales tax A40	5.0%	<2.8%>	<\$125,623>	
Occupancy tax	2.5%	<20.5%>	<\$922,113>	
Land transfer tax	1.0%	<3.7%>	<\$58,699>	

2020 Budgets

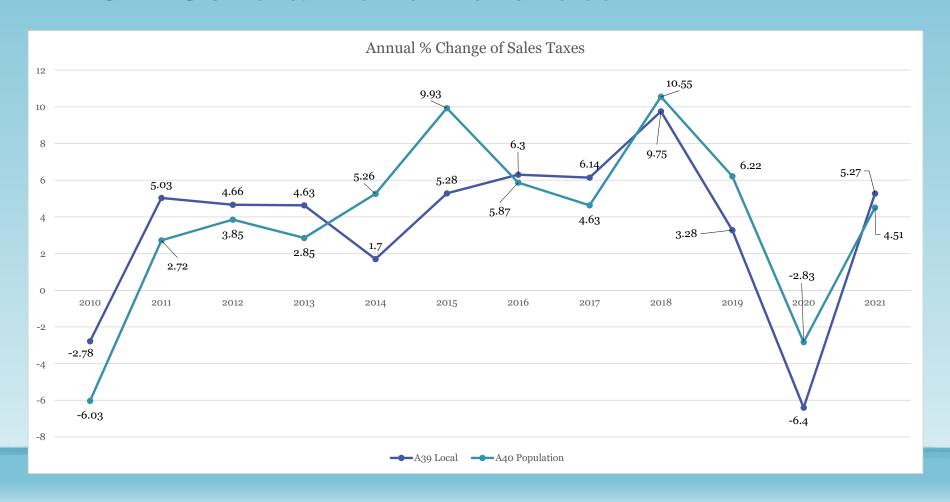
COVID19 Grants will help FY2020 & FY2021

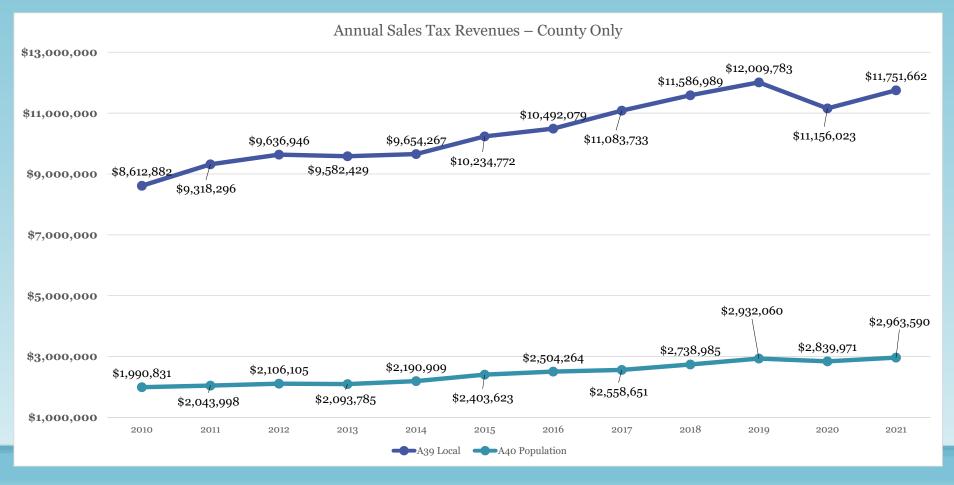
- \$67,354 CDC Health Department
- \$235,986 CARES Act Medicare Provider Part 1
- \$852,149 State C19 Relief Fund
- \$??? CARES Act Medicare Provider Part 2 applied
- \$??? CARES Act Transportation applied

- Property taxes
 - New tax base of \$16.417 billion
 - Up 20.6% from \$13.614 billion (estimated 2020)
 - Revenue neutral rate of 40.05 cents
 - Reduced CY collection % from 99.51% to 98.5%
- Sales taxes
 - 10% decrease for September quarter
- Occupancy tax
 - Decreases of 30% July, 20% August, & 10% September



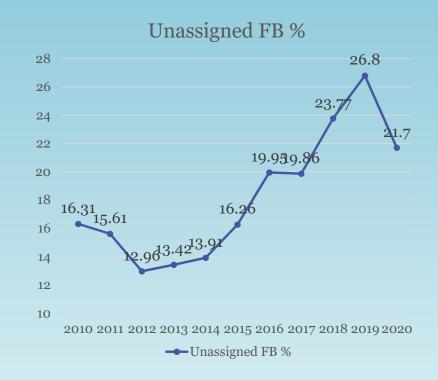






2021 General Fund Revenues – Fund Balance

- Appropriated \$2,992,000 = 2.8%
- 2020 projection
 - Decrease of \$3,283,843
 - \$41,552,984 total
 - \$22,118,743 unassigned
 - 21.69%
- New policy for unassigned is 21% of General Fund revenues (fund #10 only)



2021 General Fund Expenditures - Personnel

- Health Plan
 - 5% projected increase
 - Wellness Plan & health clinic success
- Positions no new positions
- Compensation
 - No merit
 - No COLA

2021 General Fund Expenditures - Capital

- No financed vehicles
- Capital Outlay:

2021 General Fund Expenditures – DC Schools

Local current expense increase	\$o
Local current expense total	\$23,230,449
School nurses and resource officers	\$1,245,639

Fall 2019 projected	5,172
Fall 2019 actual	5,278
Fall 2020 projected	5,296

2021 General Fund Expenditures – DC Schools



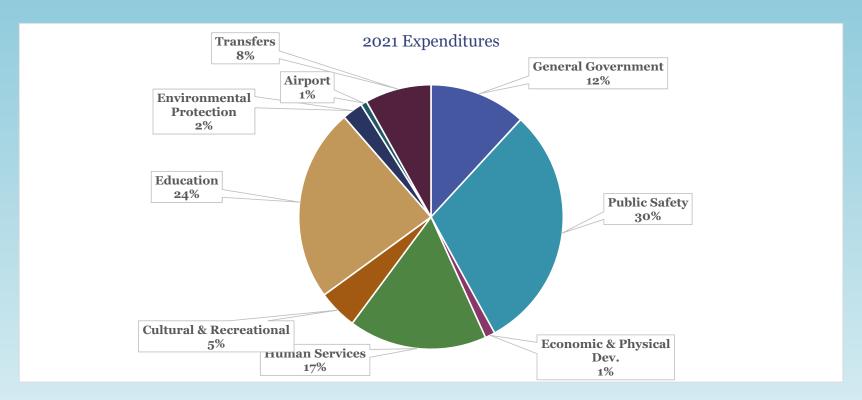
2021 General Fund Expenditures

- Elections
 - \$14,000 voting equipment rental
 - \$22,000 laptop replacements
- Information Technology
 - \$25,000 network security
 - \$15,000 Alertus software
 - \$15,000 additional software & maintenance
- Sheriff
 - \$208,152 to correct to a 171 hours per 38 day pay period

2021 General Fund Expenditures

- College of the Albemarle
 - \$250,000 local scholarship program maintained
- Courts
 - \$66,100 security system update & improvements
- Inlet Maintenance
 - \$210,000 to Inlet Maintenance Fund
 - Allows for local cost of Hatteras Inlet of \$250,000
- Transfer to Capital Investment Fund
 - Reduced from \$10,426,273 to \$8,478,978

2021 General Fund Expenditures



2021 Capital Investment Fund

- Implemented FY2020
- 2021 General Fund contribution reduced from \$10,426,273 to \$8,478,978
- Recommended 2021 Capital Improvements Plan included in the Manager's Recommended budget
- Already started projects to be financed with S2020B LOBs the priority

2021 Capital Plan

- 2021 projects:
 - \$150,000 local capital outlay for Dare County Schools (DCS)
 - \$145,000 DCS CIP for a HVAC chiller replacement
 - \$22,000 capital outlay Information technology
 - \$257,282 County CIP projects
 - \$9,579 County HVAC replacement
 - Add \$1,000,000 to S2020B LOBs debt issuance for Manteo High School roof replacement

Capital Plan/CIP/Debt Affordability Model

	2021	2022	2023	2024	2025
Annual debt service	\$15,760,561	\$13,591,324	\$14,633,299	\$13,896,197	\$13,968,788
Ending fund balance	\$5,032,246	\$6,770,889	\$7,335,833	\$7,876,047	\$8,396,804
Coverage	0.32	0.50	0.50	0.57	0.60

Disaster Recovery (#12)

- Software disaster recovery services
- \$100,000 for initial emergency response
- Then budgets & accounts for all FEMA activity
- Added \$413,437 to fund balance during 2020

LEOSSA (#13)

- State mandated pension plan
- Transfer to fund in Sheriff budget

E911 Fund (#21)

• State 911 funding restored for 2021

Beach Nourishment Fund (#22)

- \$144,000 sand fencing
- \$600,000 Nags Head debt service
- \$1,430,899 towns debt service
- \$7,284,842 County debt service

Sanitation Fund (#24)

- Revenue neutral tax rate of 8.86 cents
- \$185,299 of appropriated fund balance
- Tax rate or service level change required 2024

Inlet Maintenance Fund (#25)

- County share of Oregon Inlet State dredging projects
- \$250,000 for County share of Hatteras Inlet State dredging projects & engineering/permitting costs

Water Fund (#36)

- Projected 2020 results unknown
- No rate increase for 2021
- System development fees in Water Capital Reserve Fund (#37)

Insurance Fund (#45)

- Continued improvement projected for 2020 will provide additional ending fund balance
- 5% Health Plan increase for 2021